

# Vattenfall Capital Markets Day 2007

Presentation by

Jan Erik Back  
CFO

Stockholm, 24 September 2007

# Content

1. Current main issues
2. Steering model
3. Electricity prices & CO2
4. Financial challenges
5. Debt management
6. Summary & conclusions

# Current main issues

## Competitors

- Operational excellence and “organic” generation growth in focus.
- Increasingly challenging to close large M&A (protectionism, valuations).

## Taxes, CO<sub>2</sub>

- German corporate income tax dramatically reduced 2008.
- Further real estate and production taxes proposed in Sweden.
- Tighter CO<sub>2</sub> situation as of 2008. Dramatically increased cost.

## Trust, risk management

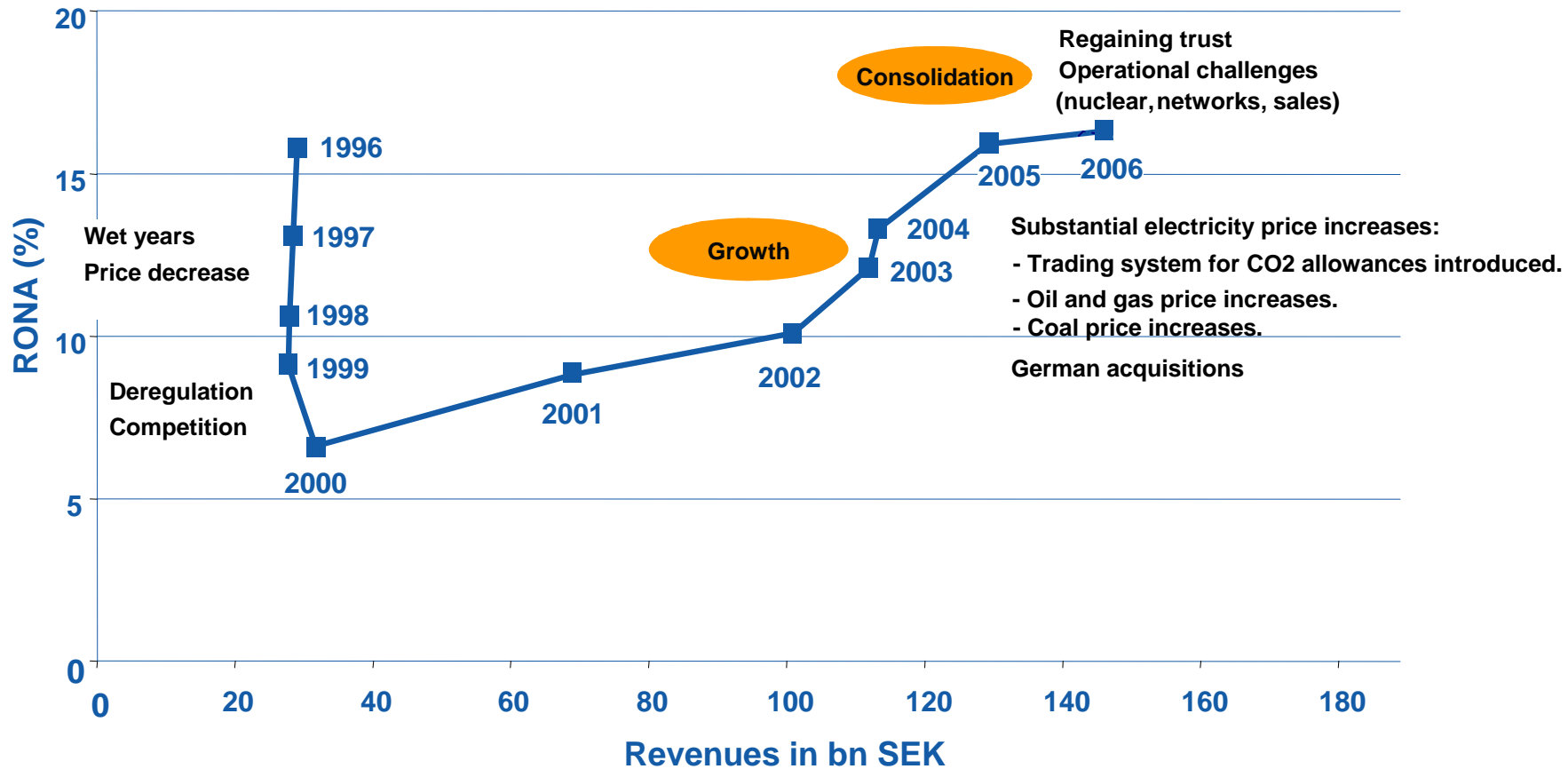
- Public perception of the electricity industry.
- Nuclear trust challenge.
- Nuclear important risk diversification from CCS-dependency risk.

## Credit crunch

- Increased cost for risk, tighter borrowing conditions for high risk.
- Energy sector safe-haven.
- Limited M-T impact foreseen on Vattenfall (L-T ease on M&A valuations?).

## 2. Steering model

# Financial development



# Financial targets

15% RoE requirement

3.5 – 4.5x pre-tax interest cover \*)

Single-A rating commitment

40-60% dividend policy

Translated to RoNA requirement

Long-term targets  
cascaded per BU

Business planning targets 2010  
cascaded per BU

Milestone targets 2008-2010  
cascaded per BU

Cash flow  
and capital allocation

Strategic outlook  
Capacity management  
Investment plans  
Business plans

\*) after maintenance investments

# Financial targets and outcome

Key Ratio	Targets	Q2 2007
Return on Equity (RoE)	15 % on average equity	<b>19.9%<sup>1</sup></b>
Return on Net Assets (RoNA, excl. IAC)	11 % before tax (= 15 % RoE recalculated into the Groups RoNA requirement)	<b>15.2%*</b>
Cash flow interest coverage after maintenance investments	3.5 – 4.5 times	<b>7.6*</b>
Credit Rating	Single A category rating	<b>A2/A- Stable outlook</b>
Dividend pay-out	40-60 %	<b>40 %</b>

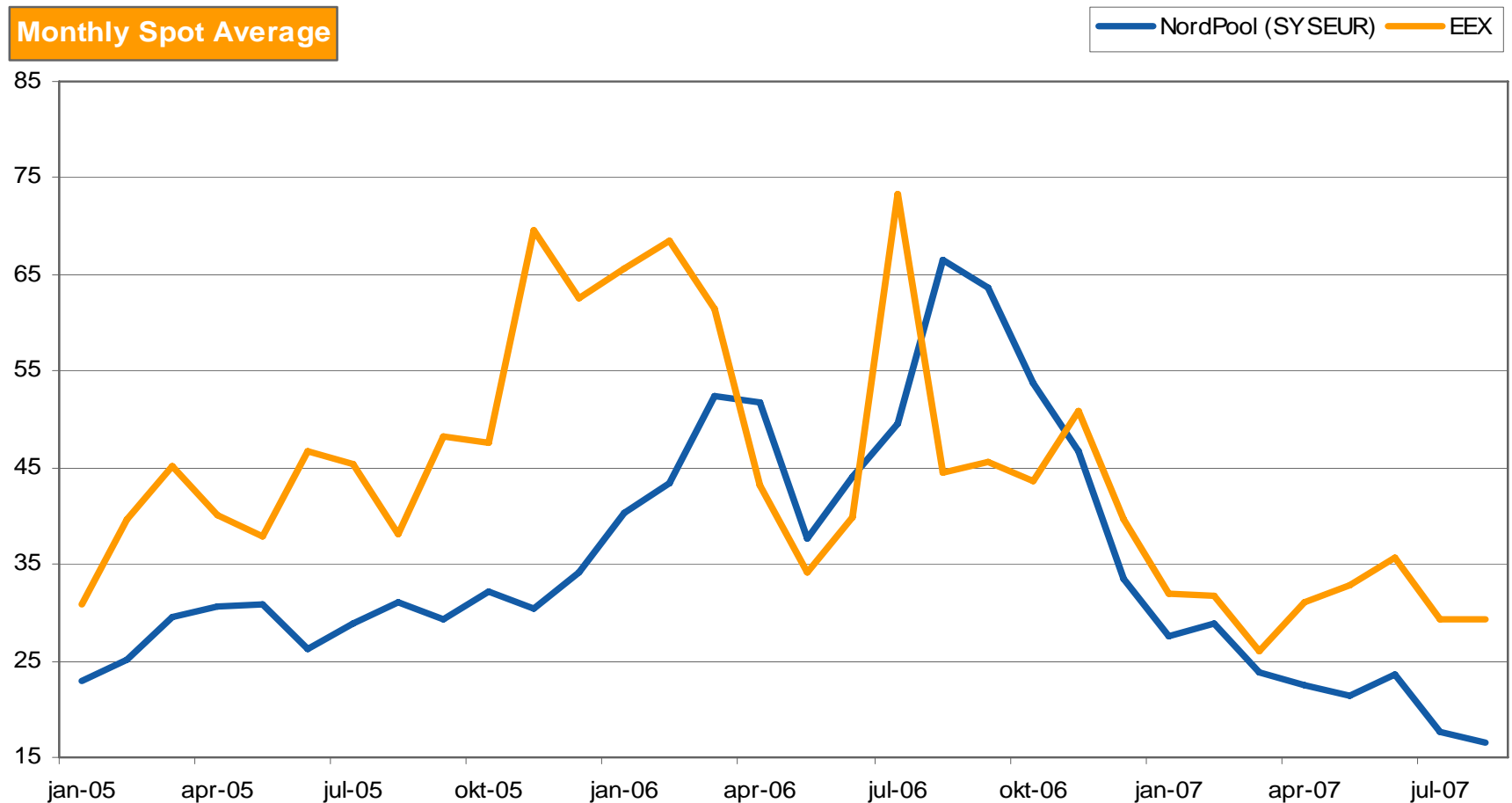
1) Q2 2007 figure = LTM

# 3. Electricity prices & CO2



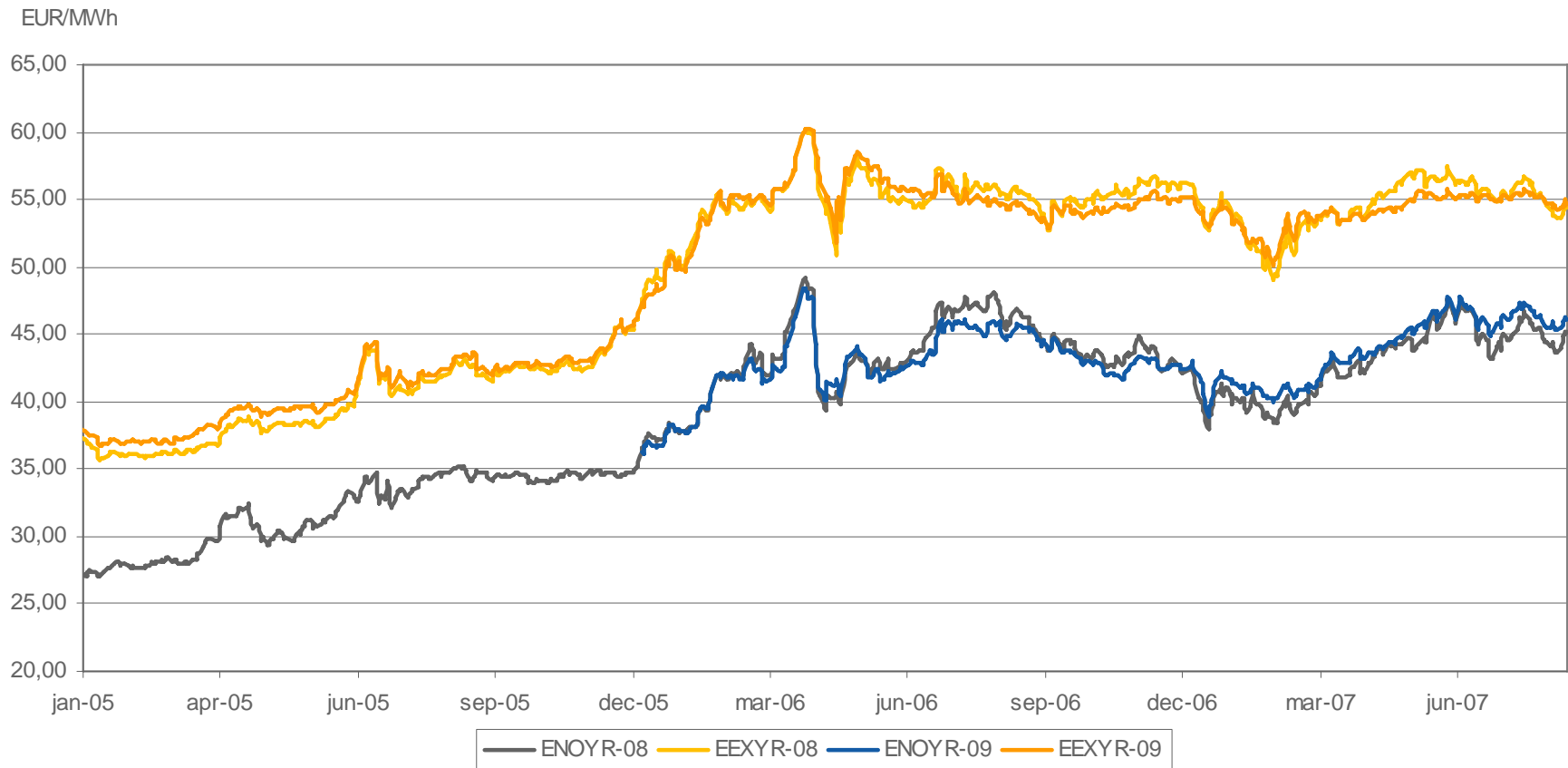
# Electricity prices, spot significantly lower than 2006....

Monthly Spot Average



# ...while forwards look promising (driven by CO<sub>2</sub>, coal and oil)

Daily Forward Closing Prices



# CO<sub>2</sub> prices

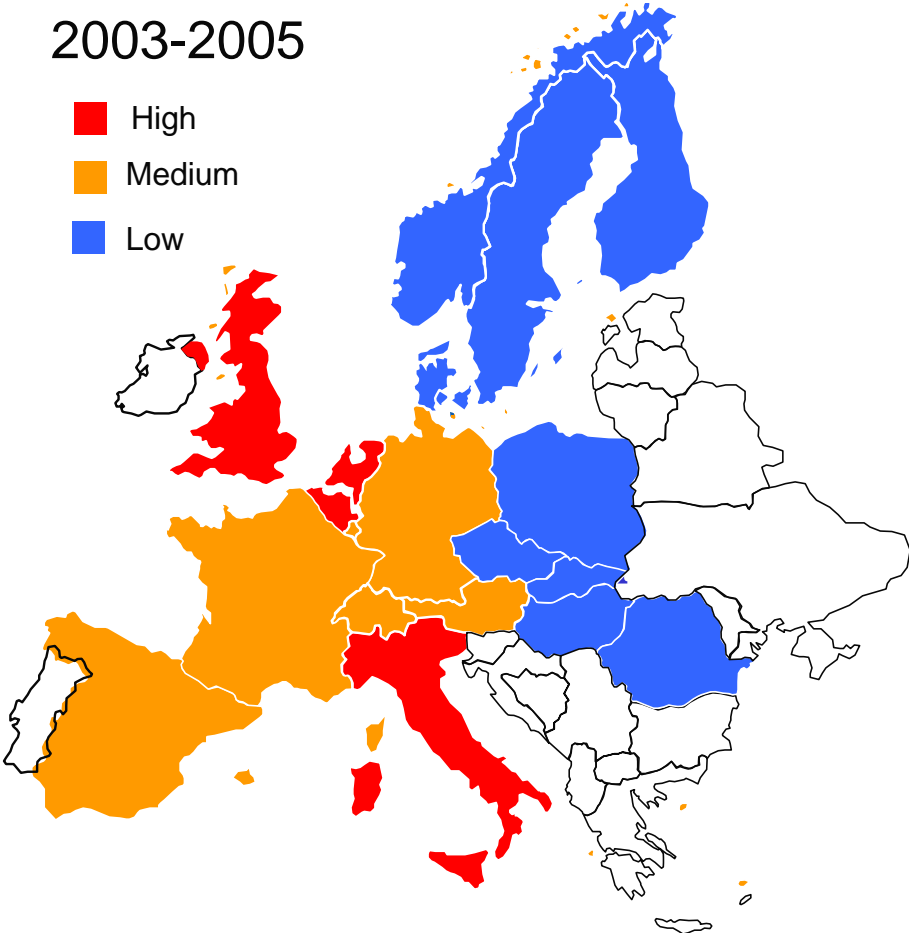
EUR/ton



# Electricity price areas in 2005 and 2020

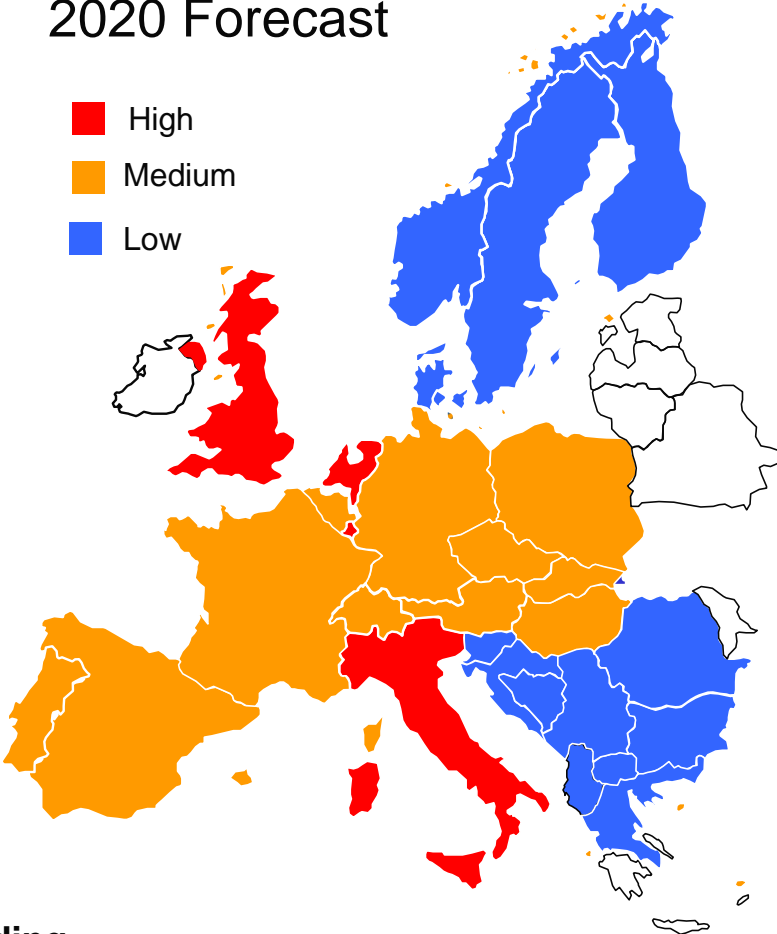
2003-2005

- High
- Medium
- Low



2020 Forecast

- High
- Medium
- Low



Source: Vattenfall

Incl. CO2 trading

# Cost of NAP2

- Lower allocation of CO<sub>2</sub> allowances than expected.
- German electricity generating sector must carry the German burden.
- Material financial impact on Vattenfall's German operations, less in Nordic and Poland

## Germany

Deficit of CO <sub>2</sub> -certificates:	28-33 mn ton	
Estimated net cost (after tax) & cash flow effect	400-500 MEUR	p.a. from 2008

## Denmark

Deficit of CO <sub>2</sub> -certificates:	1.8 mn ton	(approximately)
Estimated net cost (after tax) & cash flow effect	26-28 MEUR	p.a. from 2008

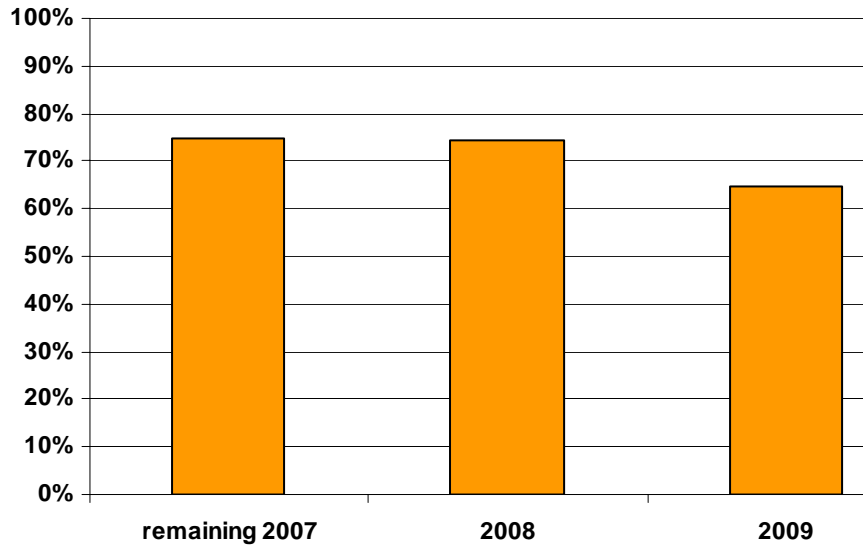
## Poland

Deficit of CO <sub>2</sub> -certificates:	0.7-1.0 mn ton	
Estimated EBIT effect	15-20 MEUR	p.a. from 2008

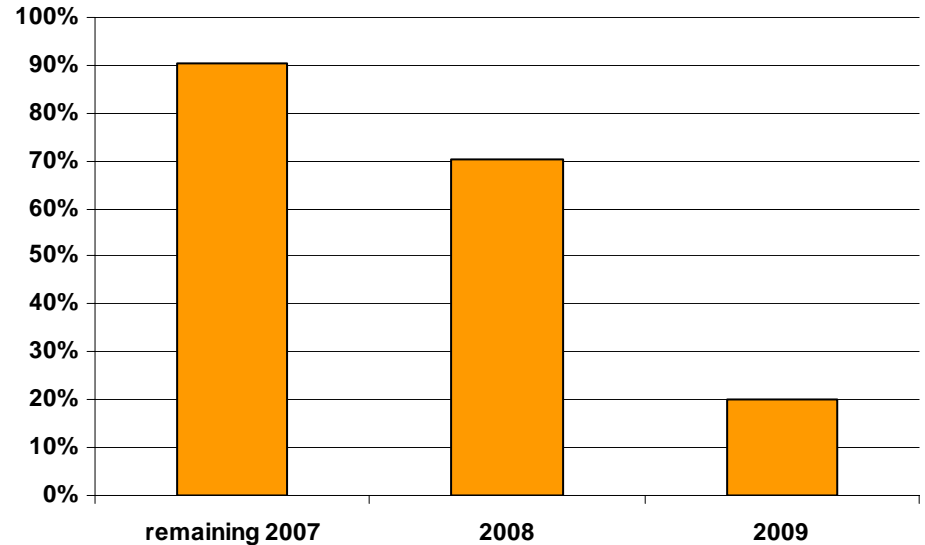
# Hedging position

% hedged of planned electricity generation (percentage values are rounded)

Nordic



Germany & Poland



# 4. Financial challenges

# Satisfactory top-down earnings

Amounts in MSEK	FY 2006
Net sales	135,802
Direct costs	81,502
<b>Gross profit</b>	<b>54,300</b>
Sales and administration	12,759
Depreciation <sup>1)</sup>	15,239
Other	1,960
<b>Operating profit, excl. write-down<sup>1)</sup></b>	<b>28,262</b>
<b>RoE</b>	<b>18.7</b>

- 
- **19% RoE**
  - **Whole-sale electricity price effects**

<sup>1)</sup> FY2006 adjusted for comparison: (A) ISU write downs 193 MSEK, (B) network write downs 1.020 MSEK, and (C) capitalised major revisions in Germany.



# Earnings are truly generation and heat driven

		2004	2005	2006	Outlook 2007
<b>Generation</b>	Nordic	●	●	●	●
	Germany	●	●	●	●
<b>Heat</b>	Nordic	●	●	●	●
	Germany	●	●	●	●
	Poland		●	●	●
<b>Transmission</b>	Germany	●	●	●	●
<b>Distribution</b>	Nordic	●	●	●	●
	Germany	●	●	●	●
	Poland		●	●	●
<b>Sales</b>	Nordic	●	●	●	●
	Germany	●	●	●	●
	Poland		●	●	●
<b>Services</b>	Nordic	●	●	●	●

## Generation:

- Whole-sale el price driven.
- High content CO<sub>2</sub> free (hydro, nuclear).
- CCS important for coal.
- Nuclear replacement.

## Network challenges:

- Tariff levels (regulators, public pressure).
- Increased investment expectations.

## Sales challenges:

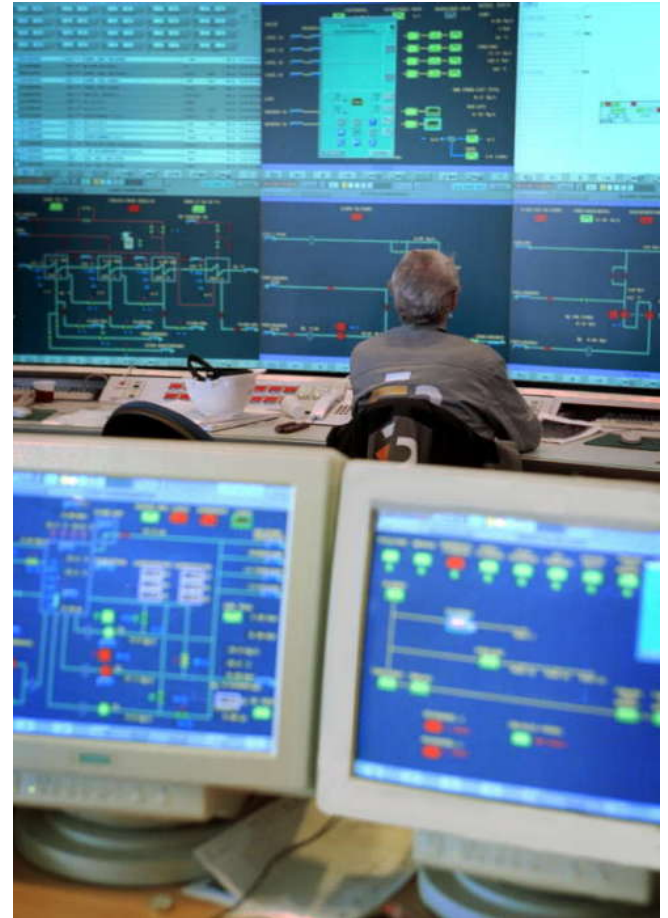
- Gross margin pressure.
- Cost-to-serve (scale).

● **Performers:**  
Above requirement.

● **Different degree of challenges:**  
Below requirement, and not closing the gap in the short-term.

# Finalising financial integration

- Very long squeeze-out process of remaining minority shareholders in Vattenfall Europe AG (3%).
- Optimisation and further improvement of intra-Group cash management.
- Finalising “the Vattenfall model” for successful financial integration:
  - Cross-border synergies in operations (fuel, purchasing).
  - Cross-border synergies in support processes (IT, administration).
  - Functional responsibilities.



# The growth challenge

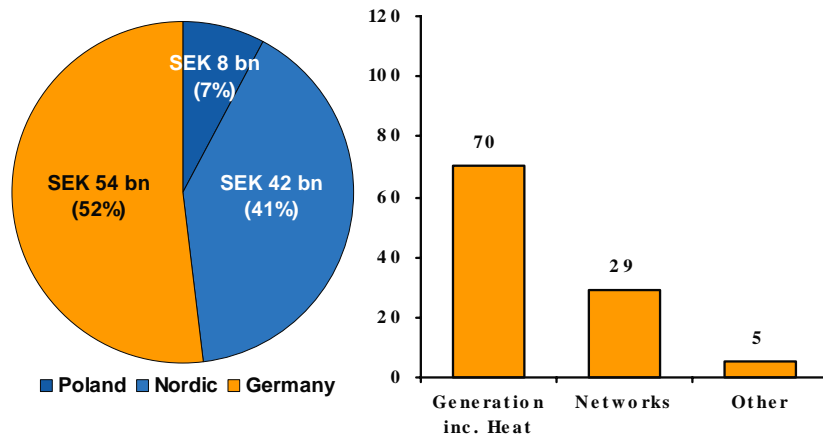
- Strong focus on maintenance, capacity replacement and life-time extensions.
- “Organic” growth added.  
(new power plants, capacity increases).
- Renewable energy growth (modest return, long lead-times).
- Continued high investment expectations within network businesses (limited return).
- Highly priced acquisition targets.  
Synergies important for value creation.
- Cross-border synergies to be further developed (to enhance value creation).



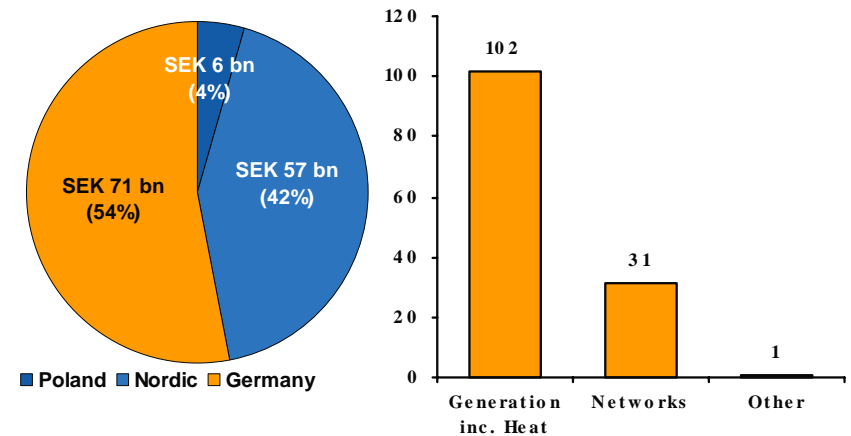
Lilgrunden Wind Power Plant, 2007-08-04  
Installation of a wind turbine from M/S See Power.

# Capex plan

## SEK 104 bn 2006-2010



## SEK 134 bn 2007-2011

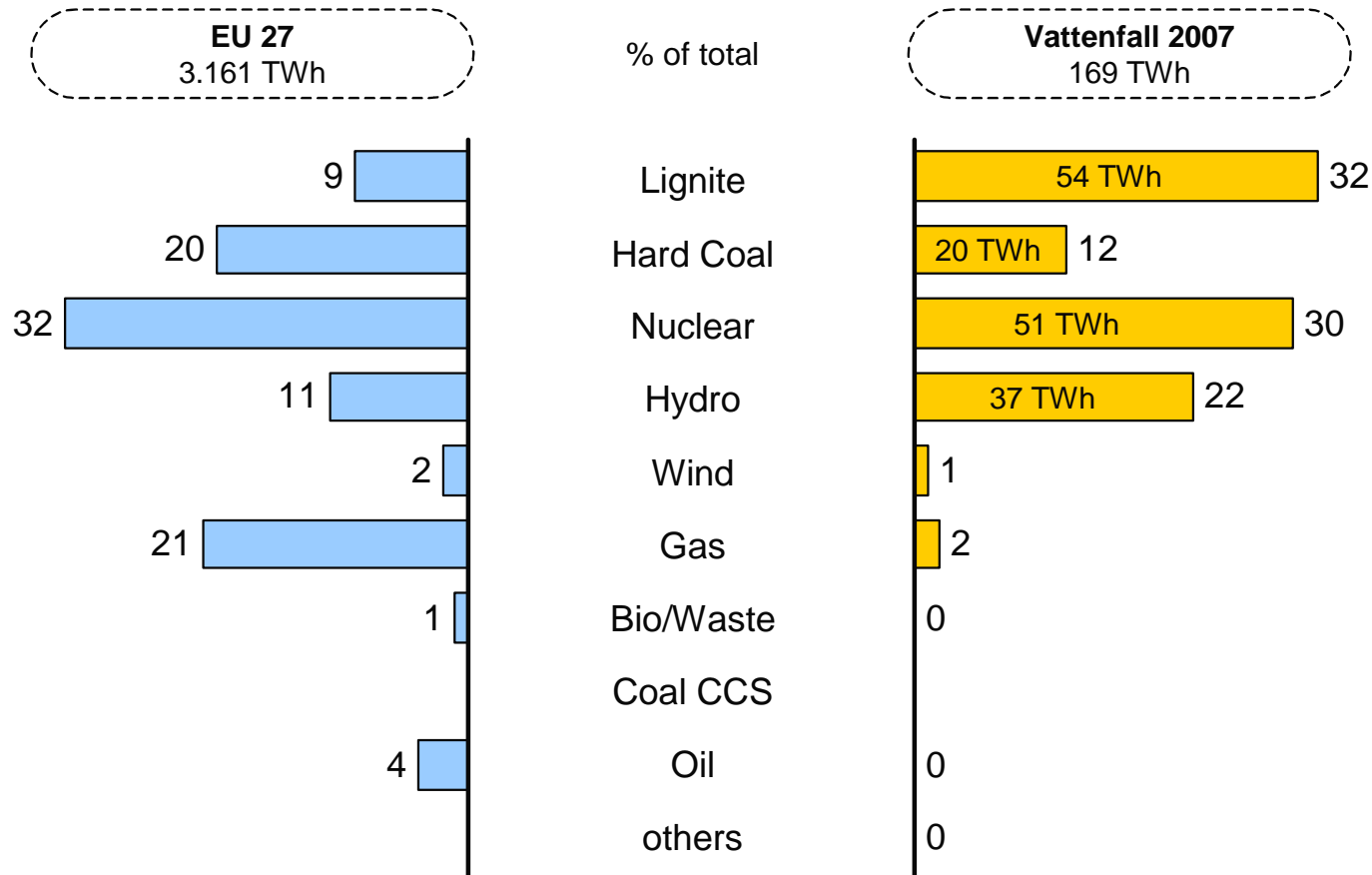


- Boxberg power plant (675 MW)
- Moorburg power plant (1,640 MW)
- Reichwalde mine
- Nuclear capacity upgrade
- Network improvements



German and Nordic windpower  
Life-time extensions generation assets in  
Nordic and Germany

# Electricity generation portfolio by fuel types



# Rationale for growth

- Value growth opportunities through synergy generation (benefits of scale).
- Risk diversification through regional differences (mainly fuel and generation mix):
  - Nordic: Weather and energy based via hydro power dependence.
  - Germany: Capacity based with great coal competence and resources.
  - Enter a new market
- Grow financial capacity to fund reinvestments and expanding capital intensive assets:
  - Nuclear generation assets (life-time extension followed by asset retirement approaching fast).
  - Thermal assets (typically 25 year lifetime, growing replacement needs in Germany).
  - Network assets (increasing public and regulatory investment expectations).
- Increasing political and regulatory pressure require size to maintain dialogue (EU-level).



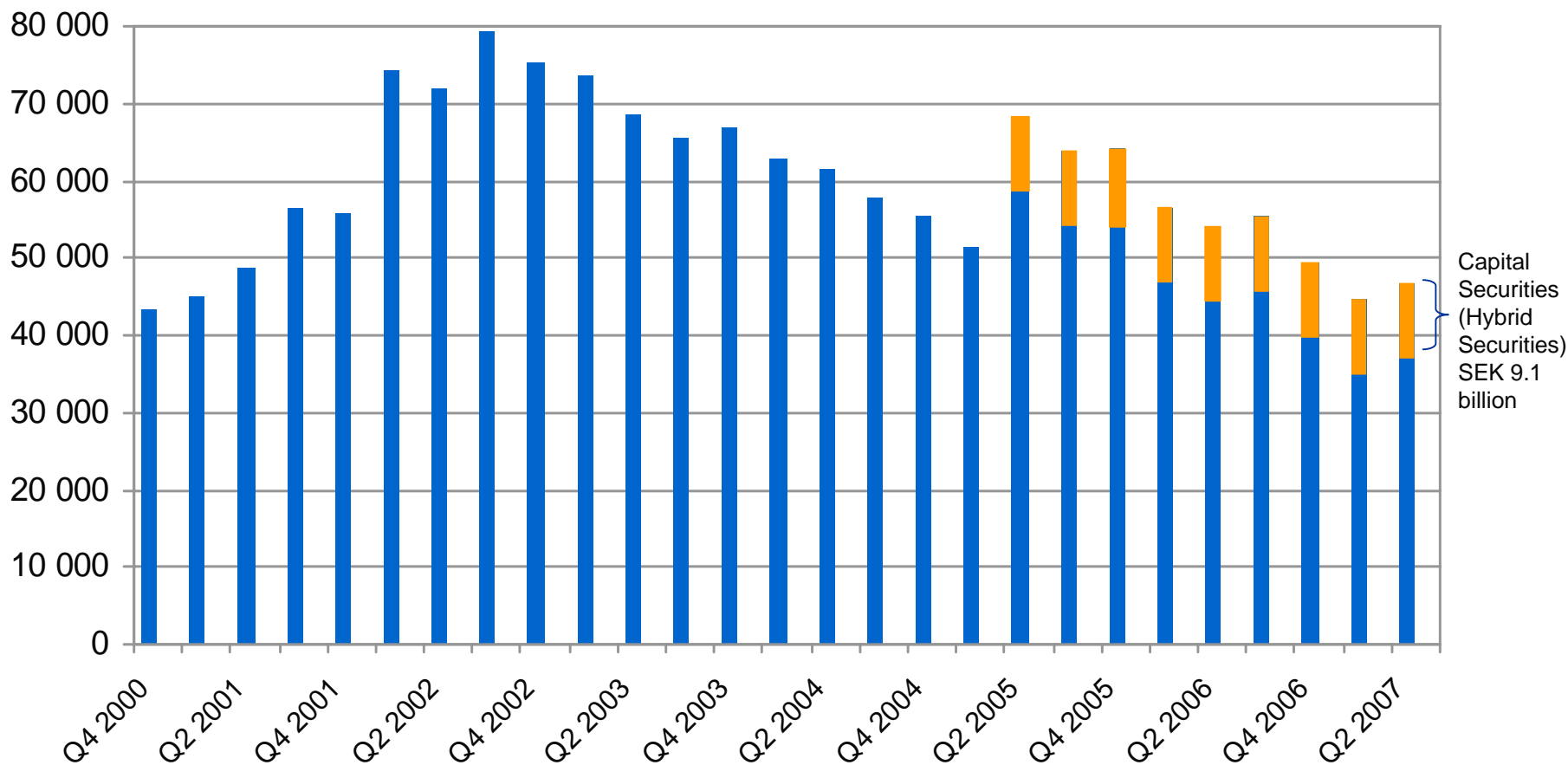
**Maintained value creation and competitiveness.**

# 5. Debt management

# Net debt development

As reported in Vattenfalls Annual and Quarterly reports

SEK million



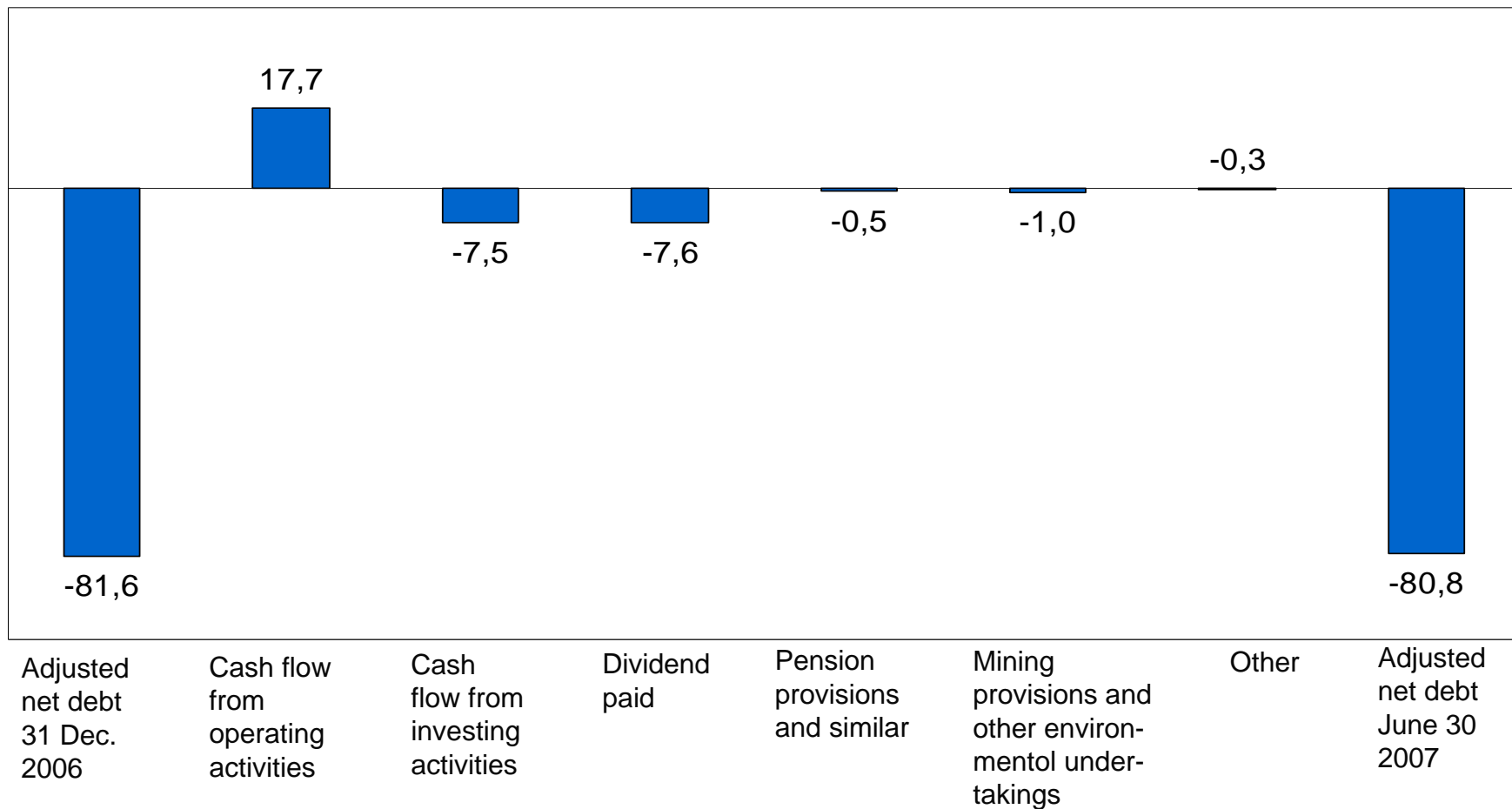


# Adjusted gross and net debt

SEK million	30 June 2007	31 Dec 2006
<b>Reported gross debt (IFRS)</b>	<b>67 996</b>	<b>71 575</b>
+ PV of net pension obligations (incl actuarial gains/losses)	20 208	19 670
+ Mining & environmental provisions	11 297	10 295
- 50% of Hybrid securities	-4 555	-4 455
<b>= Adjusted gross debt</b>	<b>94 946</b>	<b>97 085</b>
<b>Reported cash &amp; short term investments</b>	<b>20 849</b>	<b>22 168</b>
- German nuclear "Solidarvereinbarung"	-3 147	-3 076
- Minority owner's share of German nuclear cash position	-3 540	-3 594
<b>= Adjusted cash &amp; short term investments</b>	<b>14 162</b>	<b>15 498</b>
Adjusted gross debt	94 946	97 085
- Adjusted cash & short term investments	-14 162	-15 498
<b>= Adjusted net debt</b>	<b>80 784</b>	<b>81 587</b>
<i>Reported net debt</i>	<i>46 765</i>	<i>49 407</i>

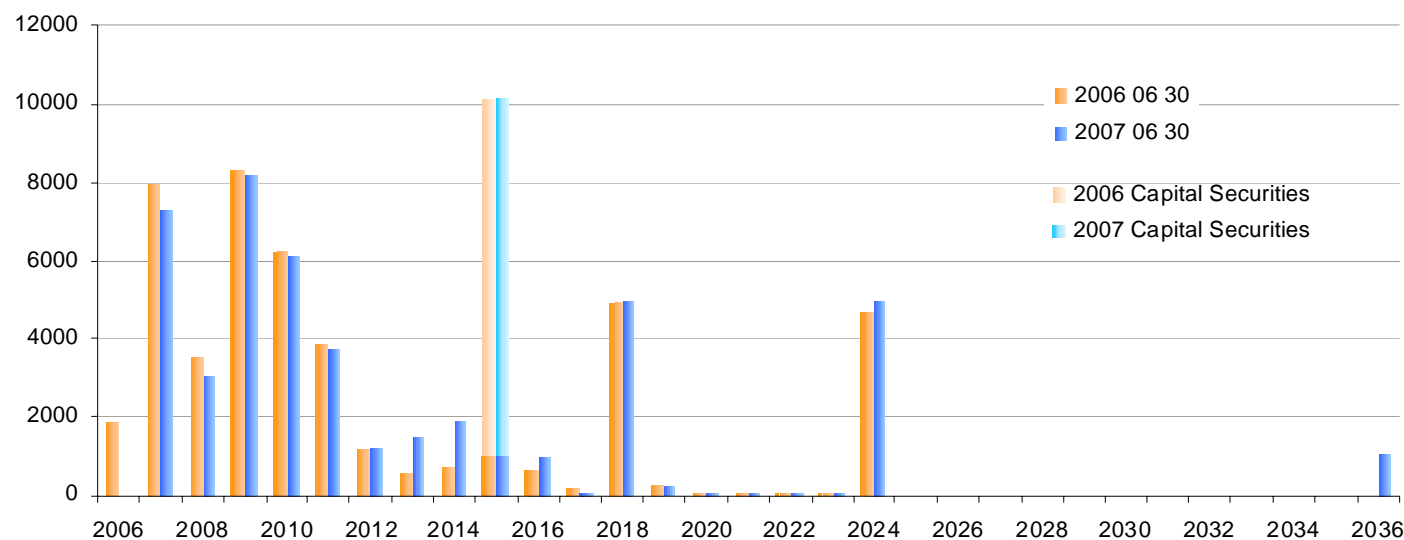
# Adjusted net debt development in H1 2007

SEK billion



# Gross debt maturity profile

SEK million

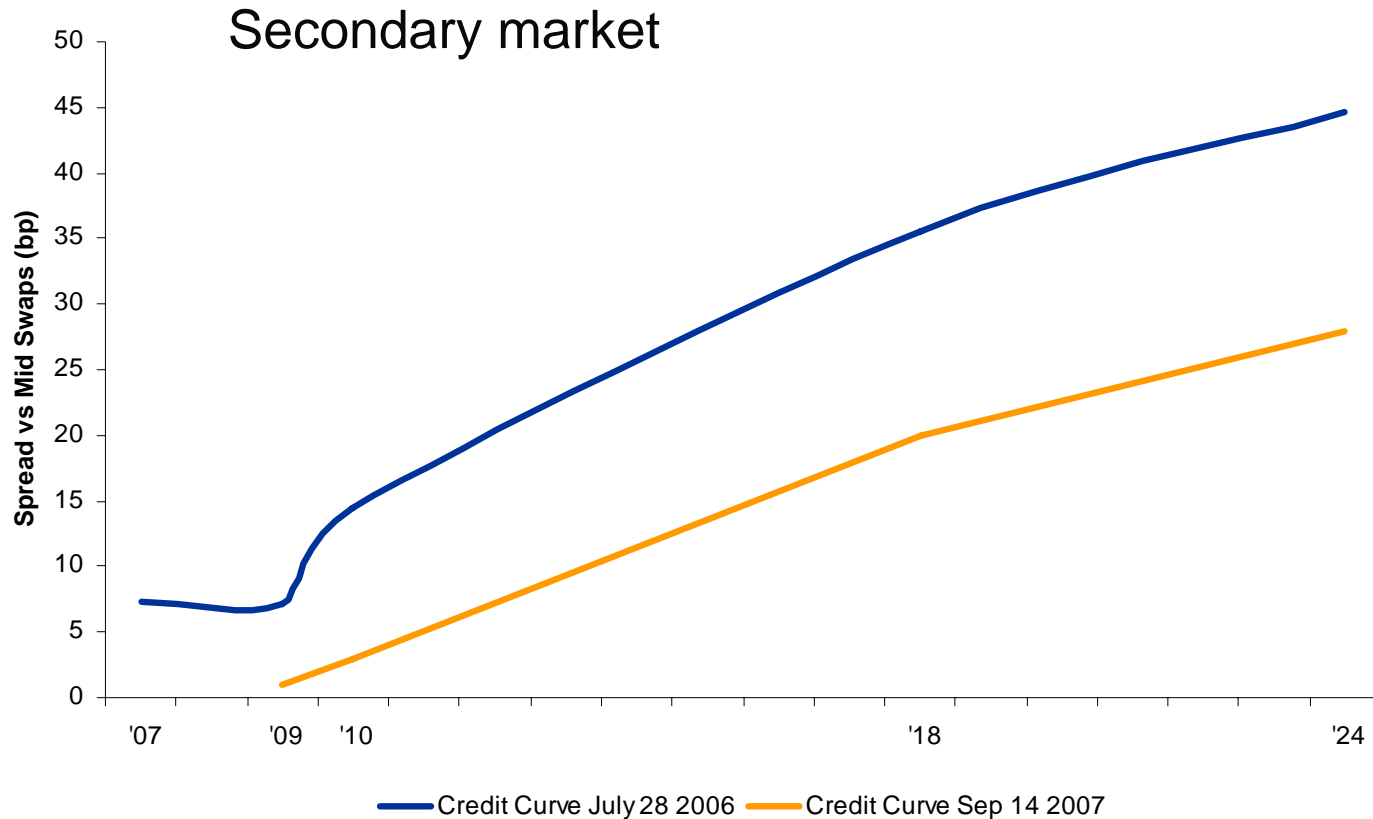


Excluding loans from associated companies and minority owners

	June 30, 2007	June 30, 2006
Duration (years)	3,5 <sup>1)</sup>	3,4
Average time to maturity (years)	6,3 <sup>1)</sup>	6,3
Net debt (SEK bn)	46,8	54,2

1) Based on external debt. Excluding Capital Securities the duration is 2,8 years and average time to maturity 5,9 years.

# Vattenfall historical and current credit curves



# 6. Summary & conclusions

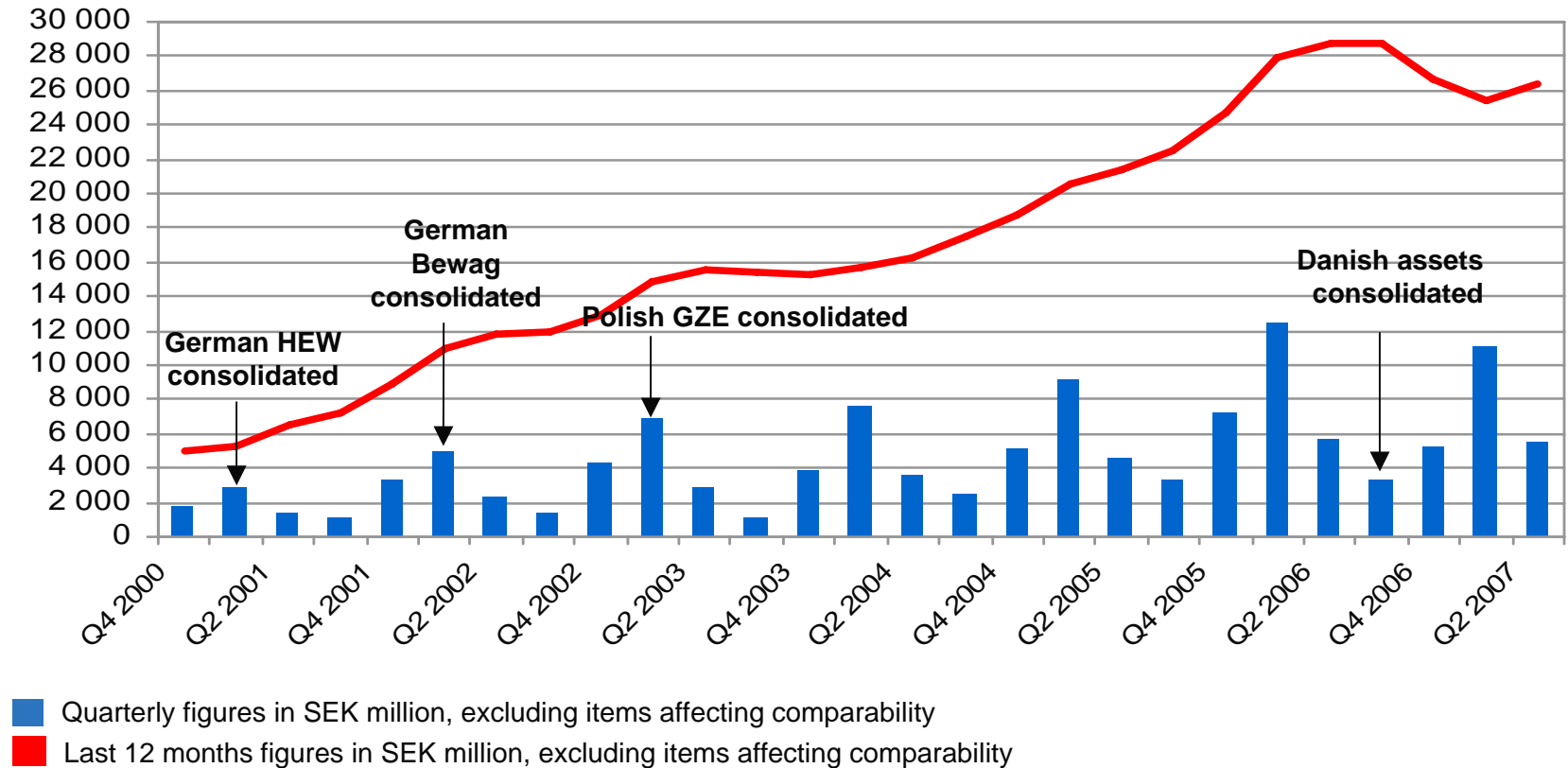
# Summary & conclusions

- Satisfactory results but need for increased focus on operational excellence
- Taxes and CO2 cost emphasizes need for productivity improvement
- Create increased capacity for further growth
- Credit market turbulence has increased Vattenfall new issue price levels, but still fairly close to historical low levels

# Back up slides

# EBIT has grown by a factor of six since 2000

## Quarterly figures, SEK million





# Consolidated income statement

Amounts in MSEK	Q2 2007 IFRS	Q2 2006 IFRS	Change %	FY2006	LTM
Net sales	32,077	30,371	5.6	135,802	141,139
Cost of products sold	23,841	21,884	8.9	96,844	103,196
<b>Gross profit</b>	<b>8,236</b>	8,487	-3.0	38,958	37,943
<b>Operating profit (EBIT)</b>	<b>5,470</b>	5,834	-6.2	27,049	25,194
<b>Operating profit, excl. IAC*</b>	<b>5,453</b>	5,697	-4.3	26,676	25,117
Financial income	845	681	24.1	3,839	3,992
Financial expenses	-1,300	-1,240	4.8	-5,363	-5,427
<i>Financial net</i>	<b>-455</b>	-559	18.6	-1,524	-1,435
<b>Profit before taxes</b>	<b>5,015</b>	5,275	-4.9	25,525	23,759
Taxes	1,237	-1,876		-5,667	-1,792
<b>Profit for the period</b>	<b>6,252</b>	3,399	83.9	19,858	21,967

\* IAC = items affecting comparability

# Consolidated income statement

Amounts in MSEK	H1 2007 IFRS	H1 2006 IFRS	Change %
Net sales	73,721	68,384	7.8
Cost of products sold	51,576	45,224	14.0
<b>Gross profit</b>	<b>22,145</b>	23,160	-4.4
<b>Operating profit (EBIT)</b>	<b>16,668</b>	18,523	-10.0
<b>Operating profit, excl. IAC*</b>	<b>16,573</b>	18,132	-8.6
Financial income	1 631	1 478	10.4
Financial expenses	-2,580	-2,516	2.5
<i>Financial net</i>	<b>-949</b>	-1 038	8.5
<b>Profit before taxes</b>	<b>15,719</b>	17,485	-10.1
Taxes	-2,232	-6,107	-63.5
<b>Profit for the period</b>	<b>13,487</b>	11,378	18.5

\* IAC = items affecting comparability

# Consolidated balance sheet

Amounts in MSEK	30/6/07 IFRS	30/6/06 IFRS	Change %	31/12/06
Non-current assets	<b>256,030</b>	259,325	-1.3	251,893
Current assets	<b>66,451</b>	59,525	11.6	71,273
<b>Total assets</b>	<b>322,481</b>	318,850	1.1	323,166
Equity	<b>116,102</b>	92,865	25.0	107,674
Interest-bearing liabilities	<b>67,996</b>	69,042	-1.5	71,575
Interest-bearing provisions	<b>50,401</b>	46,899	7.5	49,217
Pension provisions	<b>17,415</b>	17,211	1.2	16,877
Deferred tax liabilities	<b>29,247</b>	39,202	-25.4	29,875
Other non-interest-bearing liabilities	<b>41,320</b>	53,631	-23.0	47,948
<b>Total equity and liabilities</b>	<b>322,481</b>	318,850	1.1	323,166

# Break down of group debt

Amounts in SEK million

As of

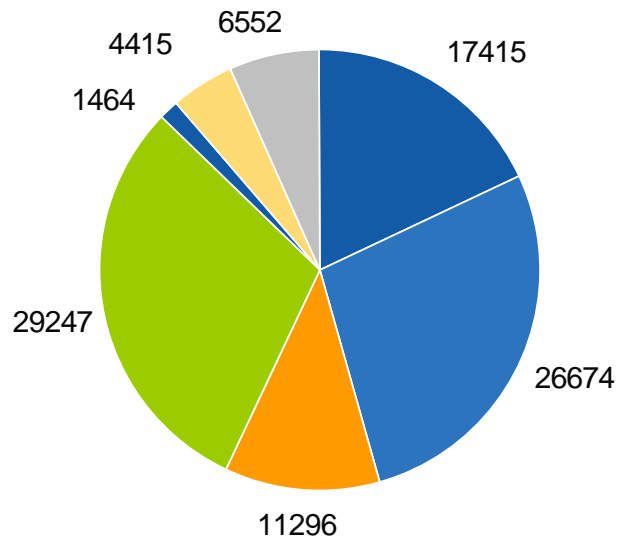
June 30, 2007

	Treasury	Germany	Poland	Nordic	Total	%
<b>Subordinated perpetual Capital Securities</b>	9,110				<b>9,110</b>	13
<b>MTN</b>	842				<b>842</b>	1
<b>EMTN</b>	35,174				<b>35,174</b>	52
<b>Liabilities to assoc. companies</b>	3,697	4,221			<b>7,918</b>	12
<b>Liabilities to minority shareholders</b>		45		4,533	<b>4,578</b>	7
<b>Bank loans and others</b>	910	6,697	146	2,620	<b>10,374</b>	15
<b>Total</b>	<b>49,733</b>	<b>10,964</b>	<b>146</b>	<b>7,153</b>	<b>67,996</b>	<b>100</b>

# Group provisions

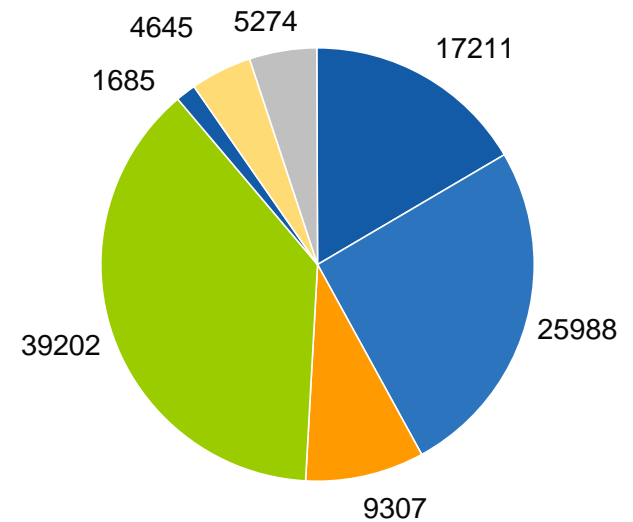
30 Juni 2007

SEK 97,063 million



30 Juni 2006

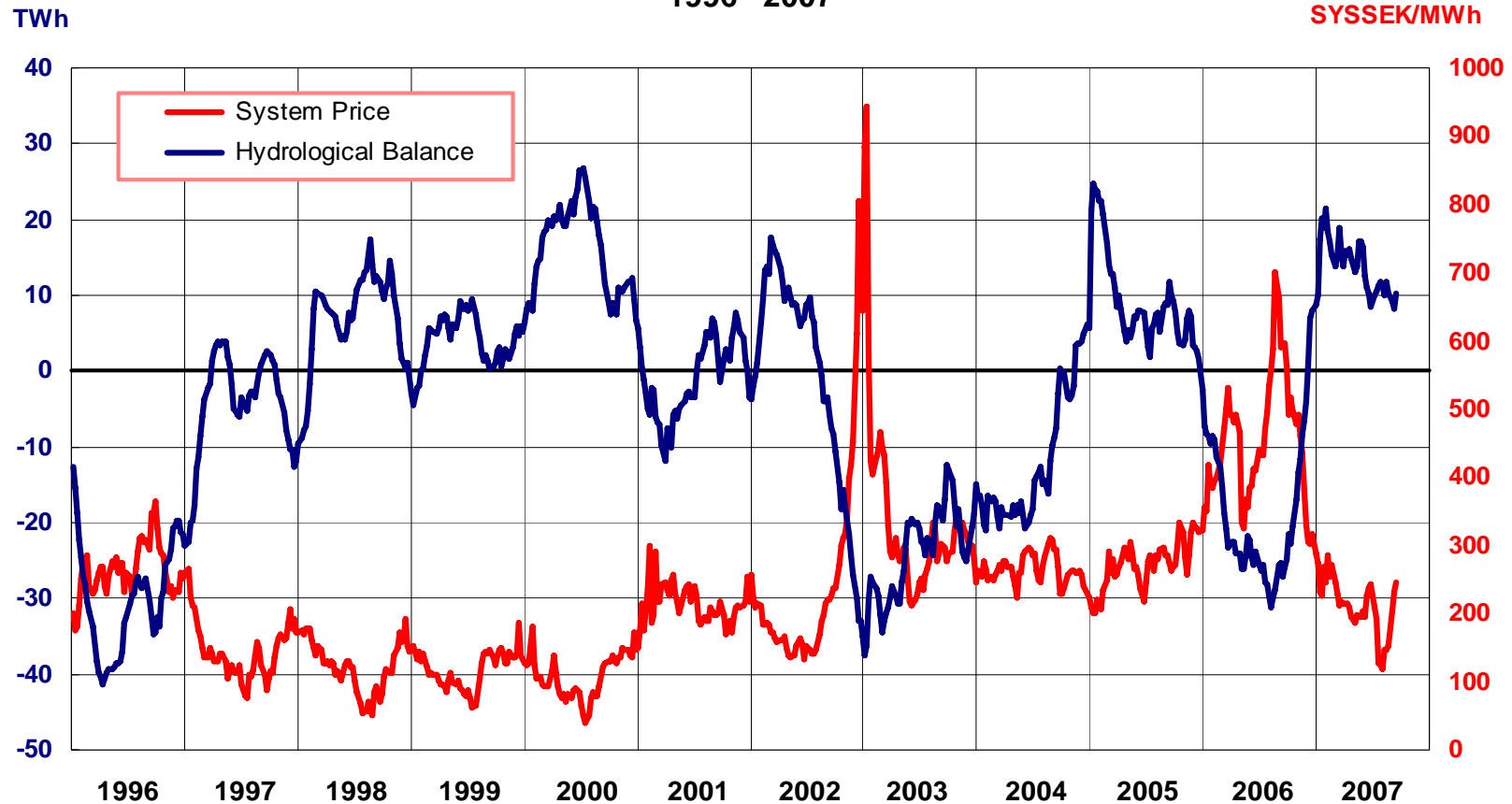
SEK 103,312 million



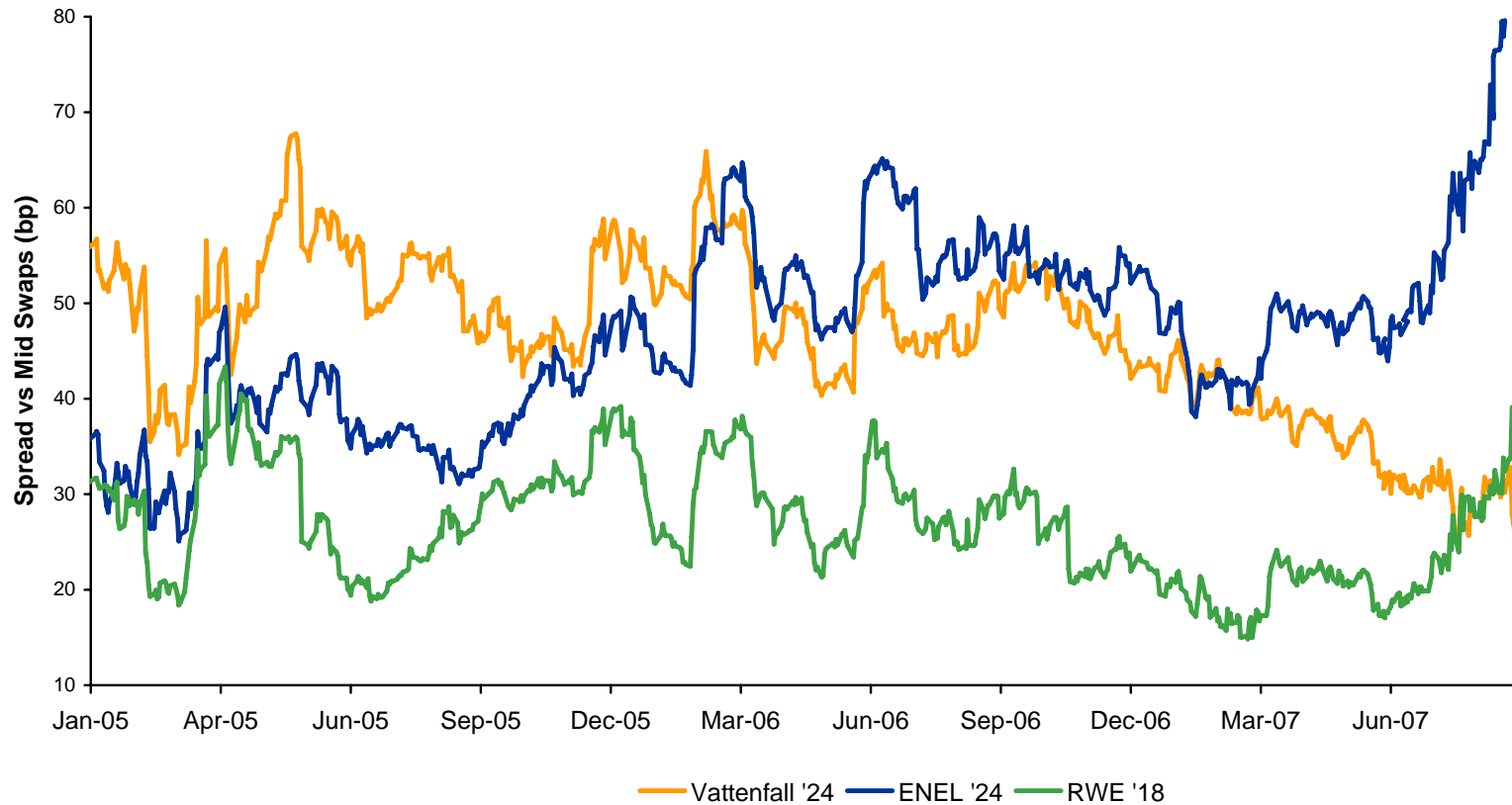
- Pensions
- Nuclear
- Mining
- Taxes
- Other
- Personnel
- Legal

# Hydrological balance

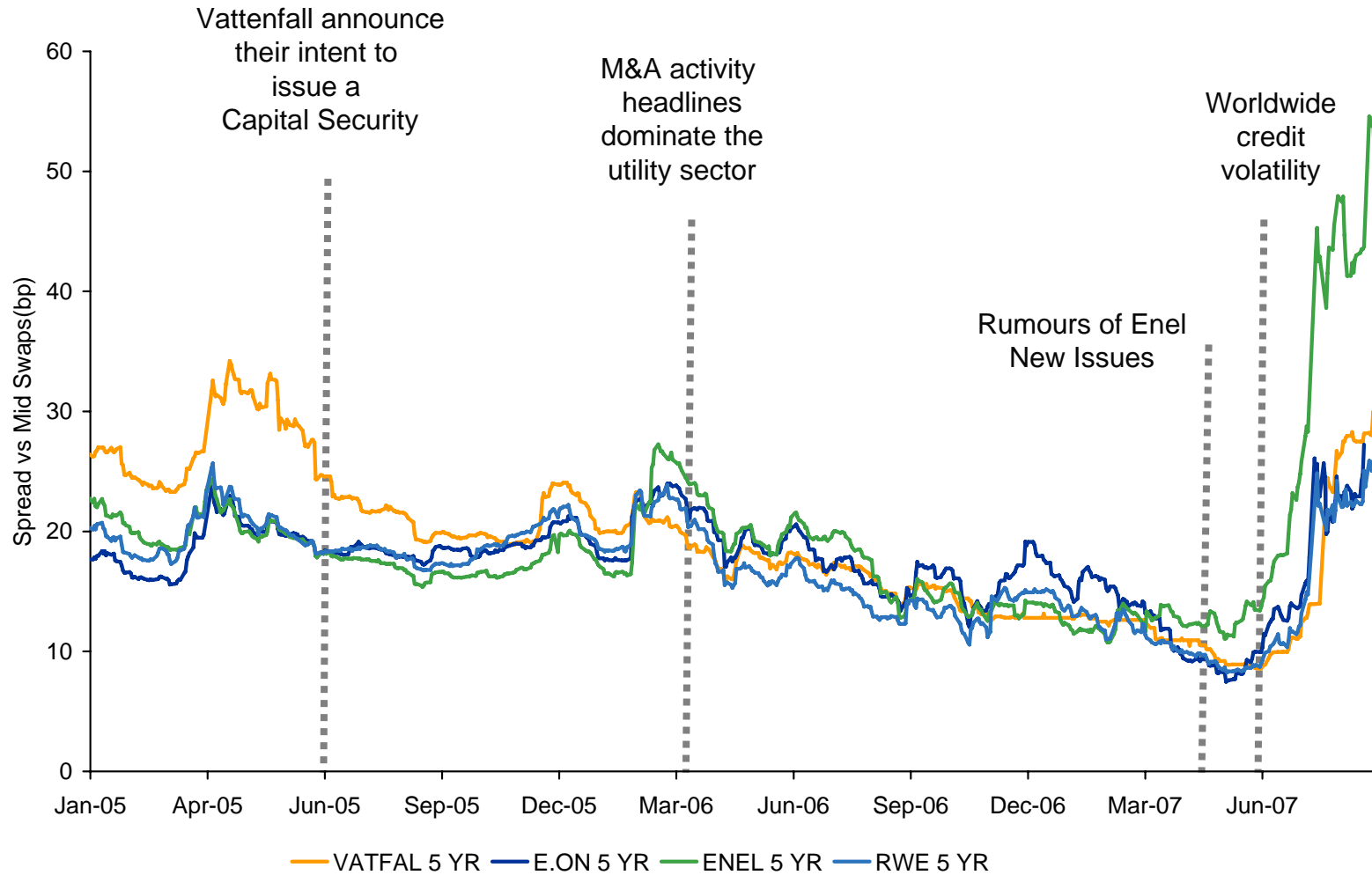
Hydrological Balance and System Price  
1996 - 2007



# Comparable utility bond performance



# Utility CDS performance





# Hybrid bond performance

