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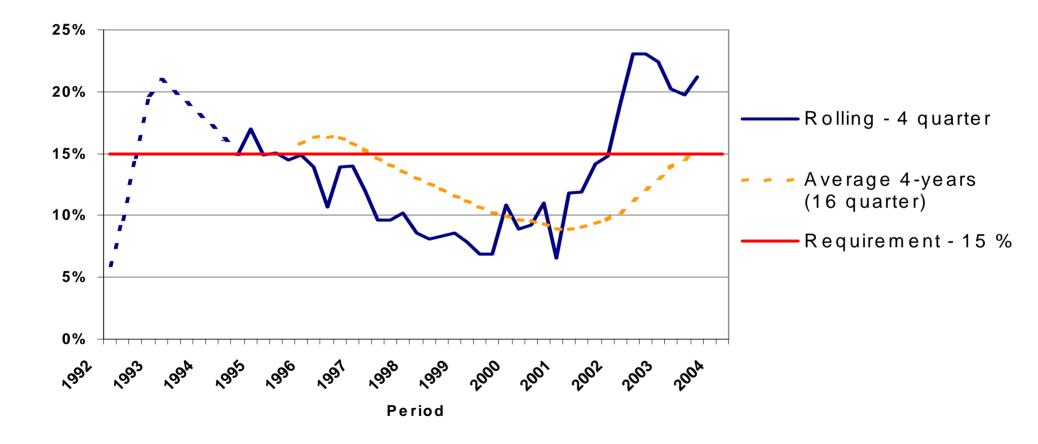
# **Financial targets**

| Key Ratio /Objective                    | Target   | Q2 2004   | Q1 2004   | FY 2003                         |
|---|--|-----------|-----------|---------------------------------|
| Return on equity (RoE), average 4-years | 15 % (on visible equity after tax over a business cycle)                                   | 15.5**    | 14.6**    | 13.8**                          |
| Return on net assets (RoNA)             | 11 % (before tax -15 % RoE recalculated to the Groups requirement of return on net assets) | 13.2*     | 12.6*     | 12.1                            |
| Pre-tax interest coverage               | 3.5 – 5 times  | 3.7*      | 3.6*      | 3.3                             |
| Credit rating                           | single A category  | unchanged | unchanged | outlook<br>changed to<br>stable |
| Profit improvement in German operations | Cost savings of MEUR 400-500 annually from 2005  | MEUR 378  | MEUR 343  | MEUR 338                        |

\*rolling 12-months value \*\* Average, 4 years (16 quarters)



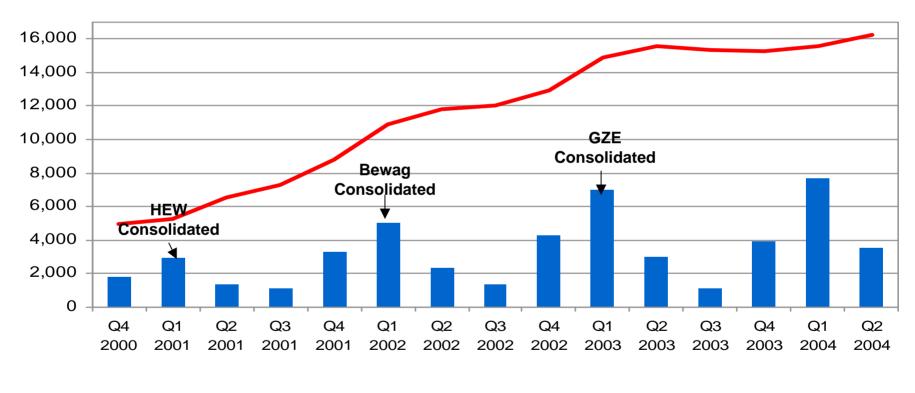
## 4 Return on equity average 4 years on target





# **Strong EBIT development**

### **Quarterly figures, MSEK**

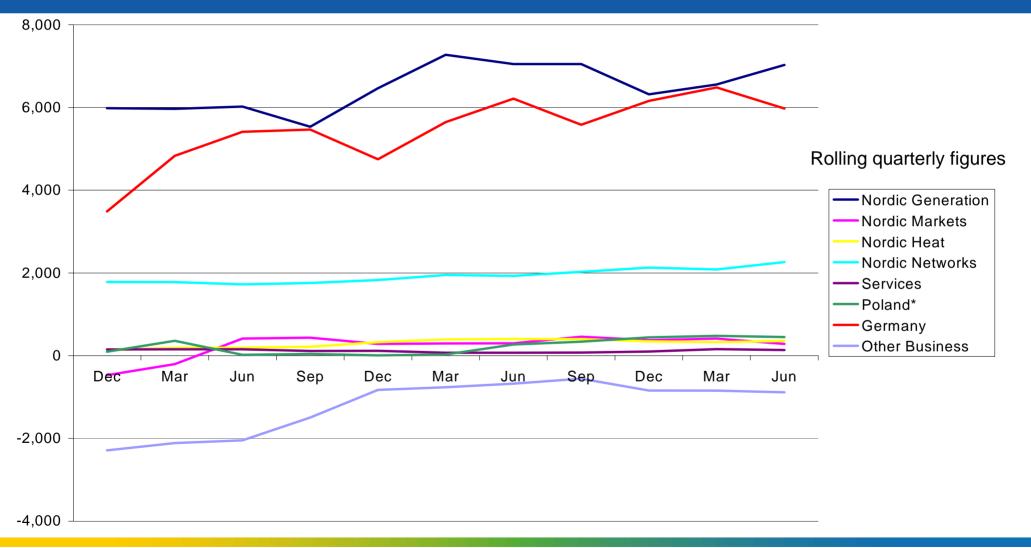


Quarterly figures, SEK m, excluding items affecting comparability

Rolling 4 quarter figures, SEK m, excluding items affecting comparability

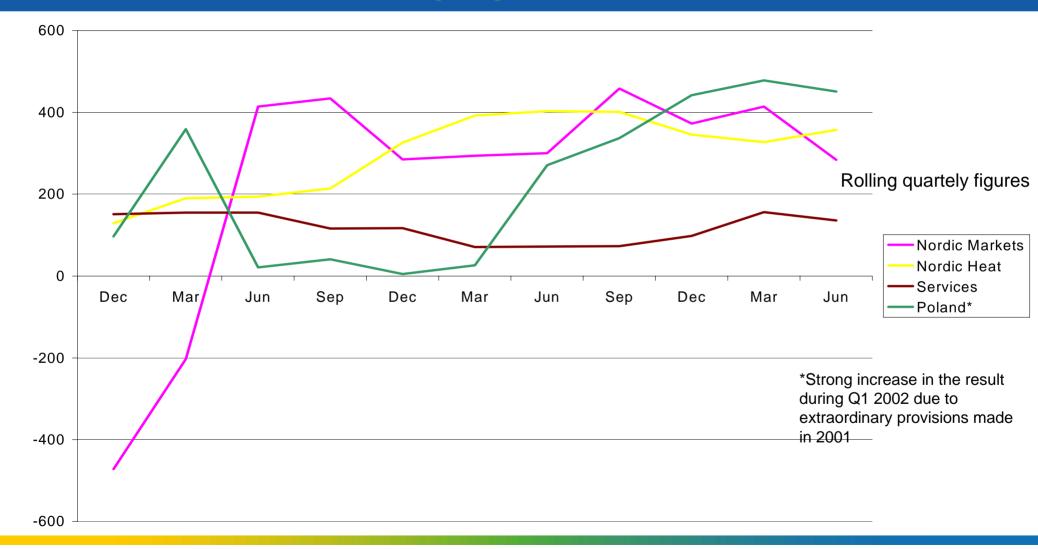


# 6 EBIT contribution per profit area





## 7 EBIT contribution per profit area





### Vattenfall's steering model

15% return on equity required from the owner



Translated into required return on the Group's capital employed using WACC



Translated into pre tax required return on net assets of 11%



Financial requirements cascaded to business units

Value creation and GAP analysis

Based on **value creation** which means that the return on net assets **→** must be no less than the cost of financing. The difference between

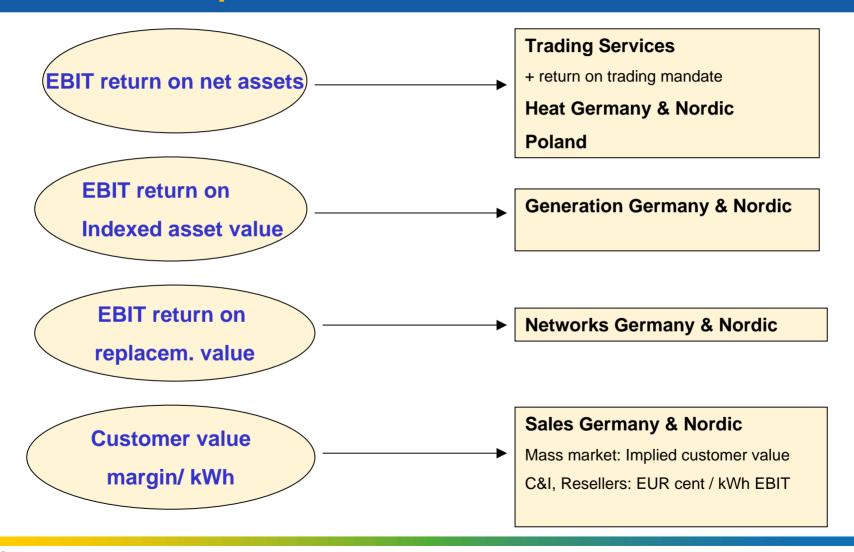
reached EBIT and EBIT required is called **the** "GAP"



### Value creation targets established for each BU

- ☐ The Group's net assets are defined as total balance sheet less cash and liquid assets and less non-interest bearing liabilities.
- □ Some units have "real" assets, mainly in generation and in the network business. For these units we calculate real required cash flow returns, and transform them into required earnings to match the total Group's requirement
- ☐ The various business units carry different risk. We therefore differentiate the required returns between the BU's.

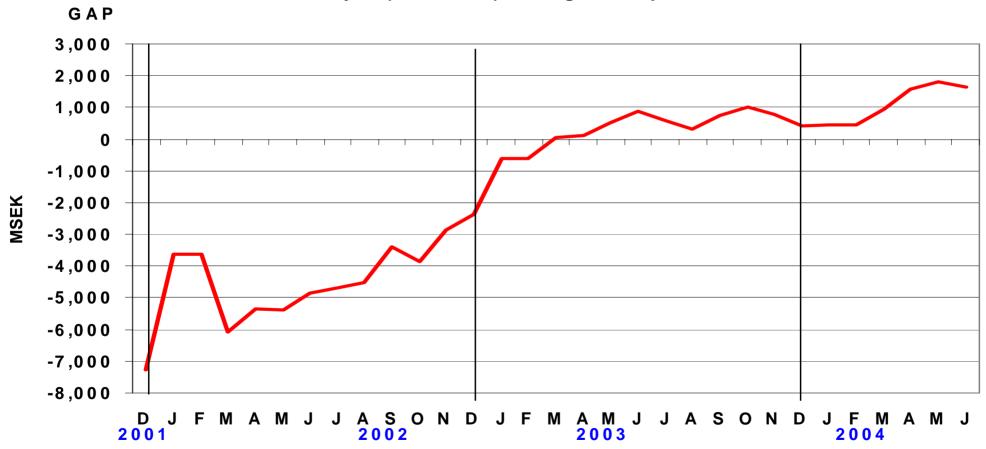
### 10 Financial requirements cascaded to business units





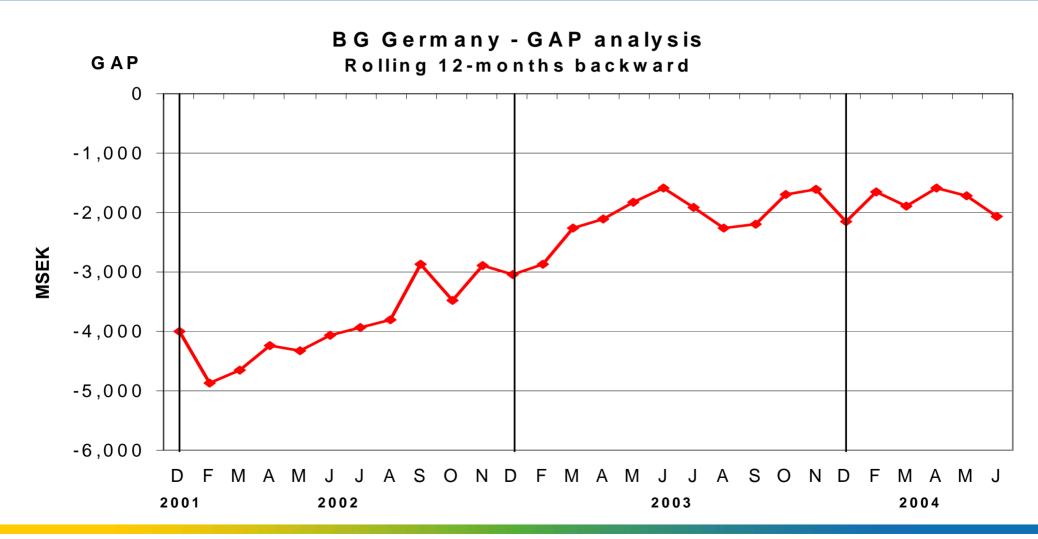
## **GAP-analysis Vattenfall Group**





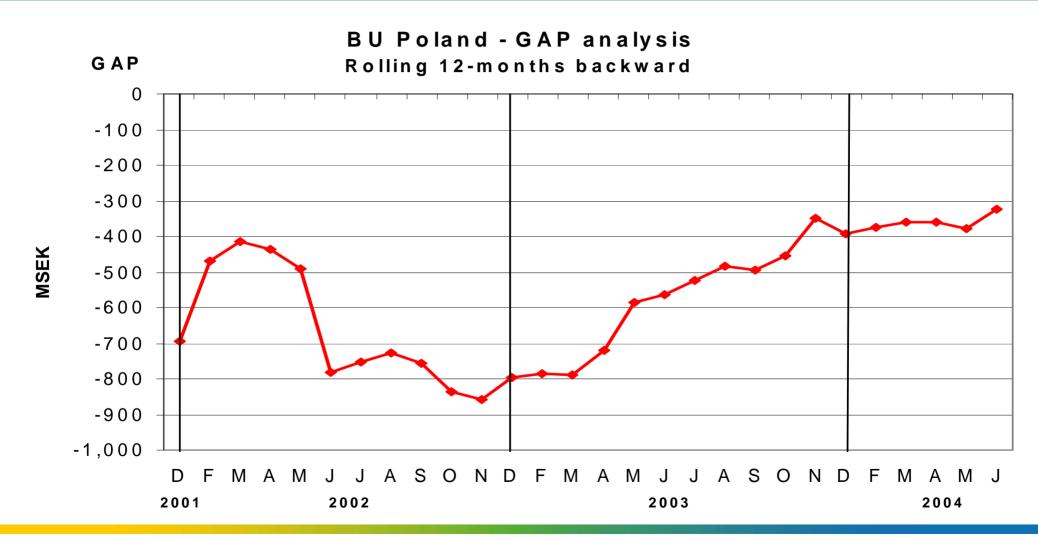


# **GAP-analysis Germany**





### **GAP-analysis Poland**





# All key ratios stronger

| KEY RATIOS                                    | Q2 2004 | Q2 2003/ FY 2003 |
|---|---------|------------------|
| RoNA, annualised *                            | 13.2    | 12.1 (FY)        |
| RoE, annualised *                             | 20.1    | 19.8 (FY)        |
| Operating margin *                            | 19.6    | 17.1 (Q2)        |
| Pre-tax profit margin *                       | 18.2    | 14.5 (Q2)        |
| Pre-tax interest coverage, times, annualised* | 3.7     | 3.3 (FY)         |
| FFO/net debt, annualised                      | 35.3    | 28.1 (FY)        |
| FFO net interest coverage, times              | 13.2    | 9.5 (Q2)         |
| Equity / asset ratio                          | 24.7    | 22.1 (Q2)        |
| Net debt / equity (times)                     | 0.9     | 1.1 (Q2)         |
| Net debt / net debt + equity                  | 48.4    | 53.1 (Q2)        |

<sup>\*</sup>Excluding items affecting comparability





- Vattenfall is planning to adopt IFRS (International Financial Reporting Standards) as from January 1, 2005 in accordance with the transition rules outlined in IFRS 1, First time adoption.
- We are still evaluating some issues and have not yet confirmed all our conclusions with the auditors

# 17 IFRS – Areas & Impact

| Areas  | Impact  |
|--|---|
| Negative goodwill  | Negative goodwill will be dissolved. Provisions will decrease by approx SEK 10 bn. Equity will increase by approx SEK 10 bn |
| Amortization of goodwill   | To be replaced by impairment test. Negligible impact.   |
| German mining provisions   | Assets may increase by SEK 4 bn and equity by 2 bn  |
| Swed. nuclear decommissioning fund                               | Gross accounting requirement. The impact is currently being evaluated   |
| Interest component in provisions (other than pension provisions) | Possibly to be posted as financial expense instead of operating expense. Amount: SEK 1 bn                                   |
| Capitalisation of development costs                              | Retrospective accounting to be applied. Is currently beeing evaluated.  |
| IAS 39 – Financial instruments                                   | All financial instruments on balance sheet. Hedge accounting to be applied. The IAS 39 is not yet endorsed by the EC.       |

Please refer to appendix for more details



# **Treasury & Funding**



# 19 Treasury policy

- Centralised Group Treasury (Vattenfall Treasury AB) has the overall responsibility for treasury operations, i.a.
  - funding (centralised funding unless local funding provide e.g. tax advantages)
  - investment of liquid assets
  - interest rate & FX
  - cash-pooling
- Local Treasury Centres focus on operative cash management and optimization of working capital
- Operating units focus on their operative result and net assets



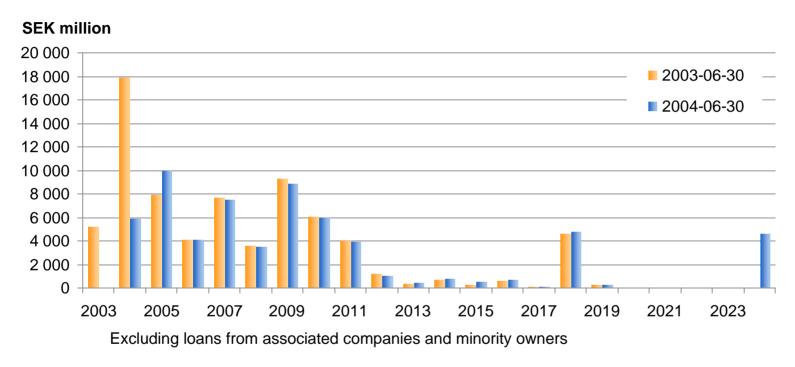
# Vattenfall group debt

| June 30, 2004 (SEK million)           | Nordic | Germany | Poland | Total  | Percent |
|---------------------------------------|--------|---------|--------|--------|---------|
| Commercial Papers                     | 0      |         |        | 0      | 0%      |
| MTN                                   | 2,645  |         |        | 2,645  | 3%      |
| EMTN                                  | 42,157 |         |        | 42,157 | 51%     |
| Liabilities to associated companies * |        | 15,234  |        | 15,234 | 19%     |
| Liabilities to other shareholders **  | 3,902  | 357     |        | 4,259  | 5%      |
| Bank loans and others                 | 4,179  | 13,584  | 83     | 17,846 | 22%     |
| Total                                 | 52,883 | 29,175  | 83     | 82,141 | 100%    |

<sup>\*)</sup> Loans from minority owned German nuclear companies

<sup>\*\*)</sup> Mainly loans from minority shareholders in the Swedish nuclear companies

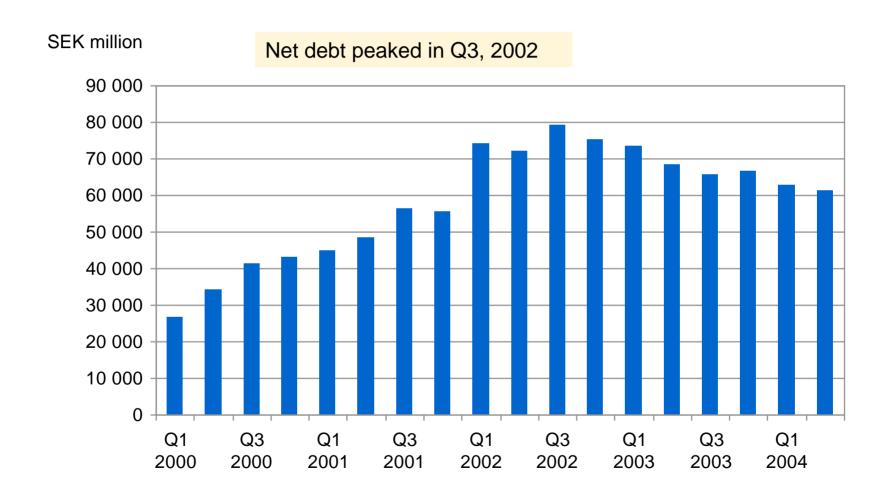
# Vattenfall maturity profile



| J                                   | une 30, 2003 | June 30, 2004 |
|-------------------------------------|--------------|---------------|
| Net debt (SEK bn)                   | 68.7         | 61.5          |
| Average fixed interest period (year | ars) 2.1     | 2.0           |
| Average time to maturity (years)    | 5.2          | 6.4           |



# Net debt development





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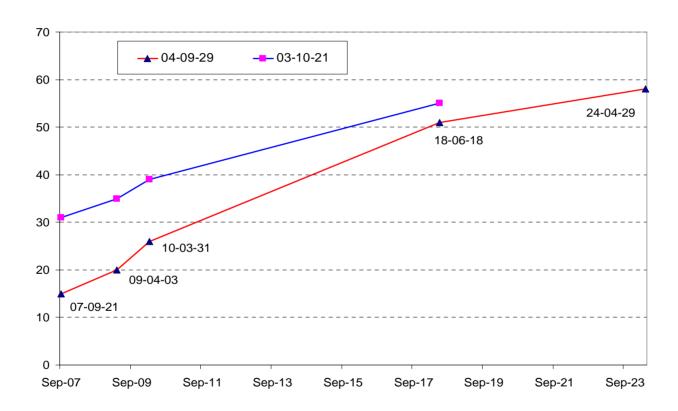
# Liquidity and debt issuance programs

| June 30, 2004 (SEK million) | Nordic | Germany | Poland | Total  |
|-----------------------------|--------|---------|--------|--------|
| Cash and bank               | 2,349  | 840     | 334    | 3,523  |
| Liquid assets               | 9,315  | 3,719   | 1      | 13,035 |
| Total                       | 11,664 | 4,559   | 335    | 16,558 |
| Unused Credit lines         | 5,480  | 5,971   |        | 11,451 |
|                             |        |         |        |        |

### **Debt issuance programs**

| Program   | Amount      | Dealers  |
|-----------|-------------|--|
| EMTN      | 6,000 MUSD  | ABN, Barclays, BNP Paribas, Citigroup, Deutsche Bank, DrKW, Handelsbanken, JPMorgan, Merrill Lynch, Morgan Stanley, SEB, SG          |
| Swed. MTN | 10,000 MSEK | ABN, Handelsbanken, Nordea, SEB, Swedbank  |
| US CP     | 2,000 MUSD  | Goldman Sachs, Lehman Brothers, Merrill Lynch  |
| Euro CP   | 1,000 MUSD  | Deutsche Bank, JP Morgan, Lehman Brothers, SEB, UBSW   |
| SEK CP    | 15,000 MSEK | Handelsbanken, Nordea, SEB, Swedbank   |
| RCF       | 600 MEUR    | ABN, Barclays, BNP Paribas, Citigroup, Dresdner Bank, Deutsche Bank, Handelsbanken, JPMorgan, Merrill Lynch, Morgan Stanley, SEB, SG |





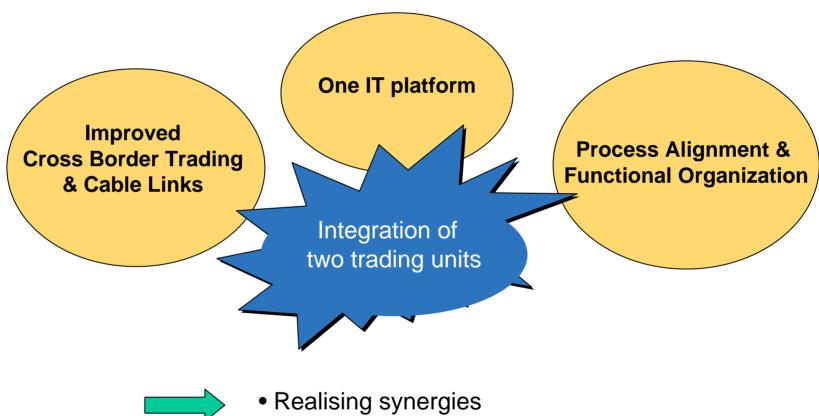
(Midswap and midbond)



# Vattenfall Trading Services Vattenfall's Central Power Trading Platform



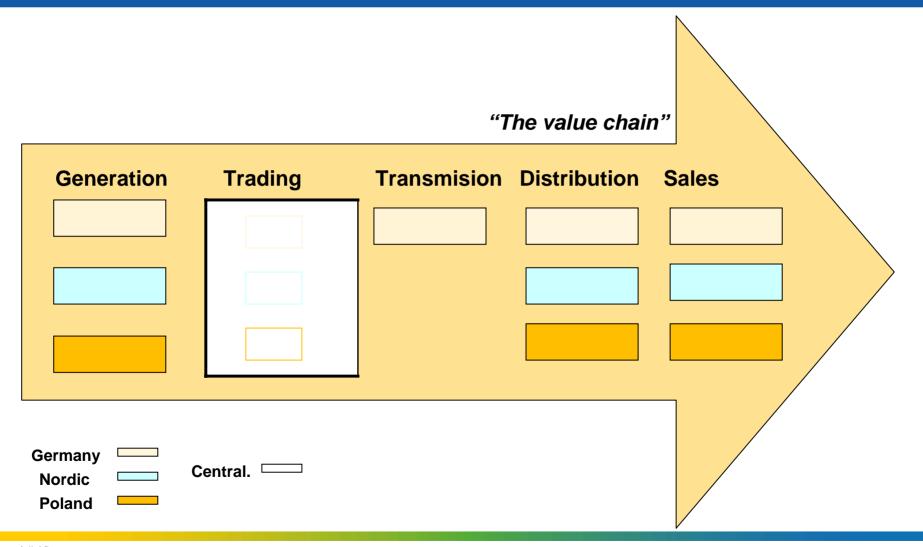
### Integration of trading units - the rationale 26



- Scale benefits
- Centralising expertise and key staff



### **Centralised trading**



### Centralised trading includes...

Vattenfall Trading Services is the central power trading platform for the Vattenfall units, providing single market access to the wholesale market

- Power trading (physical and financial)
  - including online-optimisation and balance area management in Germany
- Financial trading to manage power-related risks:
  - CO<sub>2</sub>, coal, gas
  - Coming soon: aluminium, oil
- Trading on own assets and capacities
  - cross border and cables



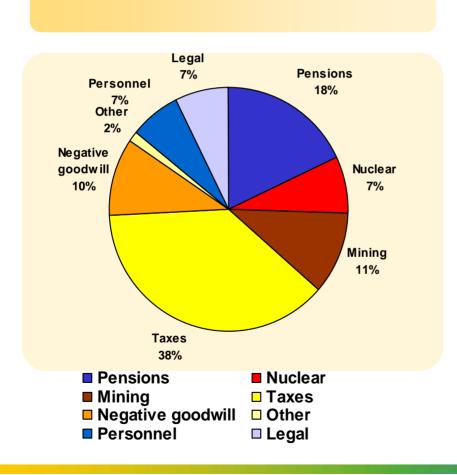
### Vattenfall trading services - summary

- is a complete trading infrastructure for Vattenfall
- focuses on portfolio and risk management
- centralises expertise and key staff
- increases Group transparency
- can serve as a platform for further expansion, e.g. if entering new commodity or geographical markets

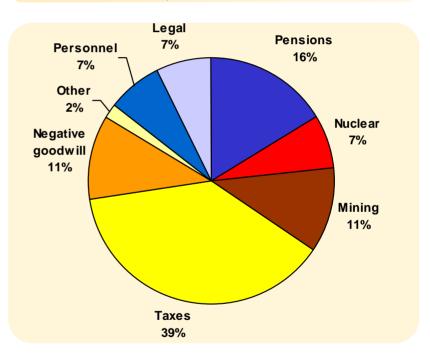
# **Provisions**



# **Group provisions slightly lower**

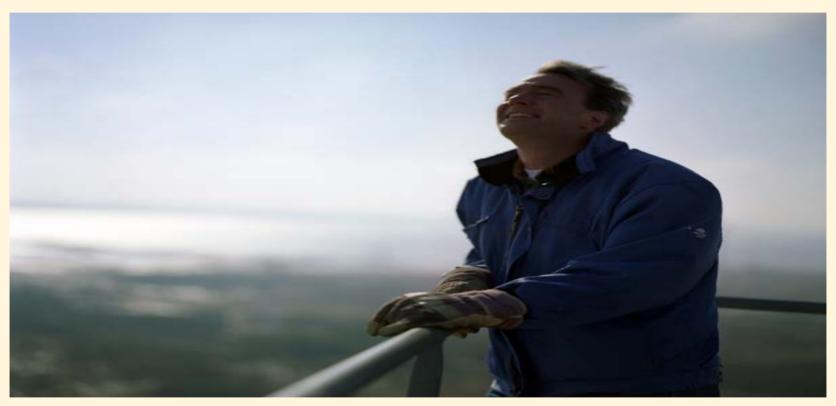


# **Dec 31, 2003** 91,884 MSEK





# **Vattenfall Takes the Lead.....**



**Turning Power into Possibilities** 



# **Appendices**



### Areas where Vattenfall will/may be affected by the adoption of IFRS:

### Negative goodwill

Negative goodwill at the date of transition will be de-recognised by a corresponding entry to equity. Provisions will accordingly decrease by approx. 10 billion SEK and equity will increase by the same amount.

### Amortization of goodwill

Goodwill will not be subject to amortization.

 impairment test is to be made instead. Vattenfall's goodwill amortization for 2003 was only 0.3 billion SEK.

### Areas where Vattenfall will/may be affected by the adoption of IFRS:

### Swedish nuclear decommisioning costs

Provisions for the decommissioning of the Swedish Nuclear Power Plants to be recognized in the Balance Sheet as well as the power plants share of the segregated Nuclear Waste Fund. Gross accounting to be applied. Vattenfall's share of the Nuclear Waste Fund is 20 billion SEK. The impact is currently being evaluated.

### German mining business

Provisions for resettlement in the German lignite mining business shall be recognized in the balance sheet when the obligations arise. Total assets may increase by SEK 4 billion. Equity may increase by SEK 2 billion.

IFRIC has issued the Interpretation, IFRIC 1 – Changes in Existing Decommissioning, Restoration and Similar Liabilities. We are currently evaluating the impact of this Interpretation. Concerns the German nuclear operations, only.

### Areas where Vattenfall will/may be affected by the adoption of IFRS:

- Accounting for the interest component in provisions
   Where discounting is used, the carrying value of provision increases in each period to reflect passage of time. Today, all such increases are reported as operational expenses. As from 2005 the interest component will be reported as financial expense, except for the interest component in pension provisions which will continue to be reported as operational expense. The reclassification is estimated to amount to SEK 1 billion.
- Capitalisation of development costs
   When Vattenfall started to capitalize development costs we followed the transition rules outlined in the Swedish Financial Accounting Standards Council's recommendation no.15, without retrospective application. However, according to the IFRS transition rules, retrospective application shall be applied. We are currently evaluating the impact of this interpretation.

Areas where Vattenfall will/may be affected by the adoption of IFRS:

### Financial Instruments

The adoption of IAS 39 - Financial Instruments, will have an impact on Vattenfalls accounts as from January 1, 2005 - if the Standard is endorsed by the EC. All financial instruments to be posted on balance sheet. Hedge accounting will be applied. We are currently evaluating the impact of this Standard.



### **Provisions**

**Provision** – a liability of indeterminate timing, normally regarded to lie somewhere between debt and equity

Vattenfall's consolidated provisions amount to SEK 91bn (€10.0bn) representing one third of total balance sheet, but cash outflow is limited

| SEK bn |
|--------|
|        |

| Pension                 | 16.4 |
|-------------------------|------|
| Deferred taxes          | 34.4 |
| Nuclear                 | 6.8  |
| Mining                  | 7.8  |
| Other environmental     | 2.2  |
| Personnel (non-pension) | 6.3  |
| Tax and legal disputes  | 6.7  |
| Negative goodwill       | 9.2  |
| Other                   | 1.4  |
| Total                   | 91.2 |



# Limited amount of unfunded pension provisions

# Calculation of pension provisions as of Dec. 31, 2003 according to IAS 19 SEK bn

| Pension commitments            | 30.7  |
|--------------------------------|-------|
| Less: Pension Funds            | -14.5 |
| Total Balance Sheet Provisions | =16.2 |
| - of which Sweden              | -0.1  |
| - of which Germany             | 16.3  |

### Funded / unfunded as of Dec. 31, 2003

| Sweden  | Funded through Vattenfall Pension<br>Foundation (SEK 4.7bn).<br>Off balance sheet |
|---------|---|
| Germany | Partly funded / partly unfunded   |



### Various pension systems in germany

| Company           | Туре                   | DC / DB              | Funding    |
|-------------------|------------------------|----------------------|------------|
| HEW               | Classic book reserve   | Defined benefit      | Unfunded   |
| Bewag (pre 1984)  | Book reserve           | Defined benefit      | Unfunded   |
| Bewag (post 1984) | Pensionskasse          | Defined contribution | Overfunded |
| VEAG              | Unterstützungskasse    | Defined contribution | Funded     |
| Laubag            | Knappschaft            | Defined benefit      | Funded     |
|                   | (a top up Social Plan) |                      |            |

- Total German on balance sheet pension provision amount to SEK16.3bn as of Dec. 31, 2003.
- No earmarked cash assets since the obligations are long-term and cash was used to repay debt and fund ongoing business, generating far higher returns.

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### **Provisions (continued)**

### **Deferred taxes** Total amount: SEK 34.4bn (€3.8bn)

Tax calculated on the difference between asset book value and the taxation value (which is normally much lower due to larger depreciation).

Assuming going concern – no cash payments will occur

### Negative Goodwill Total amount: SEK 9.2bn (€1.0bn)

Arose due to translation differences between German GAAP and Sw. GAAP when consolidating the acquired German entities (mainly VEAG) into Vattenfall. The German assets were highly depreciated. Adding back depreciation according to Sw. GAAP resulted in "negative goodwill" which is being utilised against restructuring costs in Germany.



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### **Provisions (continued)**

Mining provisions Total amount: SEK 7.8bn (€0.9bn)

Recultivation of the land in Germany used for excavating the lignite. Amount is expected to remain virtually unchanged.

**Environmental** Total amount: SEK 2.2bn (€0.2bn)

Mainly related to former Bewag and VEAG real estate which was contaminated before 1990. Amount to be utilised over a long time period.

Other Provisions Total amount: SEK 14.4bn (€1.6bn)

Comprises i.a.personnel related measures other than pensions (SEK 6.3bn, €0.7bn), provisions for ongoing or future legal and tax-related disputes (SEK 6.7bn, €0.7bn) and others (SEK 1.4, €0.2).

